

Debt Investor Presentation

August 2023

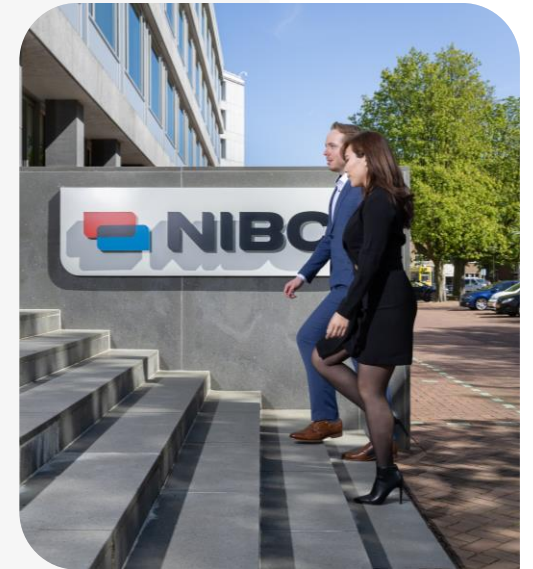


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1. **BUSINESS UPDATE H1 2023**

Focused strategy

Entrepreneurial asset financier for individuals and companies

Enabling ambitions *by financing assets*



MORTGAGES

- Private housing (on balance and incl. Lot)
- Originate to manage (off balance)
- Rental property (buy-to-let)



ASSET-BACKED FINANCE

- Commercial real estate (including OIMIO)
- Vessels (Shipping)
- Infrastructure



PLATFORMS

- Equipment leasing (Beequip)
- Automotive businesses (yesqar)

NIBC reports a strong H1 result

NIBC shows continued growth and enhanced efficiency

NET PROFIT

EUR 103 million

(vs H1 2022 +60%)

COST/INCOME RATIO

44%

(H1 2022 57%)

RETURN ON EQUITY

10.9%

(H1 2022 7.1%)

NET INTEREST MARGIN

1.96%

(vs H1 2022 +5 bps)

CET 1 RATIO

18.6%

(FY 2022 17.8%)

RETURN ON TARGET CET 1 CAPITAL

16.6%

(H1 2022 9.6%)

Successful execution of our focused strategy

Growth core activities, discontinuation non-core activities

GROWTH CORE ACTIVITIES

Exposure increased with EUR 1.1 billion



Mortgages
+3%



Asset-Backed Finance
+1%



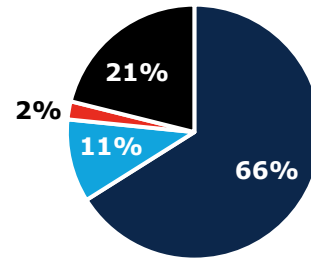
Platforms
+12%



Savings
+2%

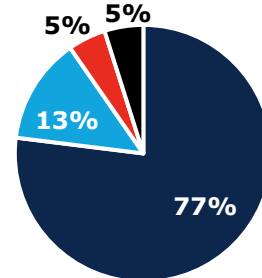
TRANSFORMATION ASSET MIX¹

2020



■ Mortgages ■ Asset-Backed Finance
■ Platforms ■ Non-Core activities

H1 2023



■ Mortgages ■ Asset-Backed Finance
■ Platforms ■ Non-Core activities

DISCONTINUATION OF NON-CORE ACTIVITIES

Exposure decreased with EUR 1.9 billion



-50%

2023

- Liquid loans and CLO platform sold
- NIP investment franchise sold, closing end Q3

2022

- Offshore Energy and LF sold
- Structured finance and Mid Markets (Germany) in execution
- German Office (corporate) closed
- M&A discontinued
- Lendex sold

¹ Including Originate-to-Manage portfolio

Dedicated strategy execution

Our focused business model allows for strong performance



MORTGAGES

+3%

- Total loan portfolio EUR 26.4 bn (2022: EUR 25.5 bn)
- Origination: EUR 1.7 billion (H1 2022: EUR 3.2 billion)
- Servicing ~200k clients
- Market share 4.6%
- Lot Hypotheken has won the 'Gouden Lotus Award' in the category new entrants



ASSET-BACKED FINANCE

+1%

- Exposure EUR 4.6 billion (2022: EUR 4.5 billion)
- Origination: EUR 0.5 billion
- Servicing ~500 clients
- Strong pipeline
- Focus on growing core portfolios in H2
- Strong quality portfolio



PLATFORMS

+12%

- Exposure EUR 1.6 Billion (2022: EUR 1.4 billion)
- Origination: EUR 0.4 billion
- Servicing ~4700 clients
- yesqar: largest challenger in automotive sector
- Beequip: largest alternative SME financier





Additional highlights H1 2023

ESG

- Expansion of origination of sustainable CRE in the EU and UK
- Infrastructure portfolio has been growing, supporting the rollout of digital and renewable infrastructure
- Lot Hypotheken nominated for Sustainability award the 'Groene Lotus award' within the new entrants' category

ESG RATINGS

ESG ratings:

- ISS/OEKOM: Prime/C+ 
- Sustainalytics: 18.3 
- MSCI: A 
- RepRisk: AA 

● = Current NIBC rating

▭ = Peer rating range

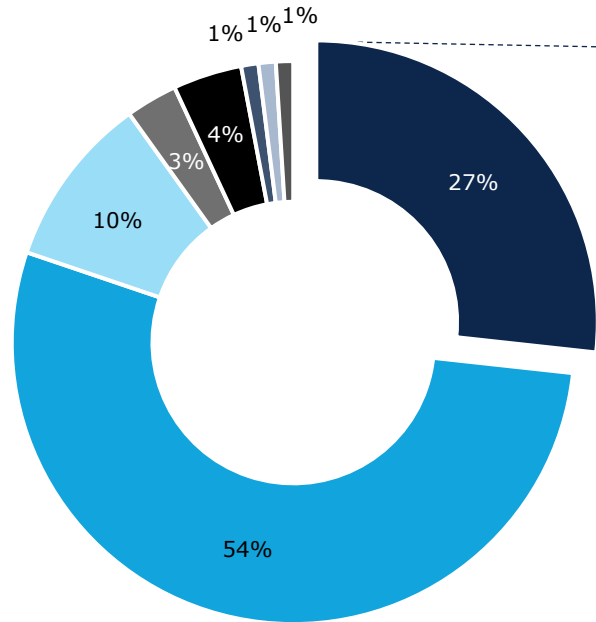
CREDIT RATINGS

- Fitch¹: BBB+, positive outlook
- S&P¹: BBB, stable outlook
- Moody's¹: A3, stable outlook
- Positive rating developments on the back of our successful transformation that is resulting in an improving risk profile

1. Reported ratings are based on NIBC's senior preferred debt ratings

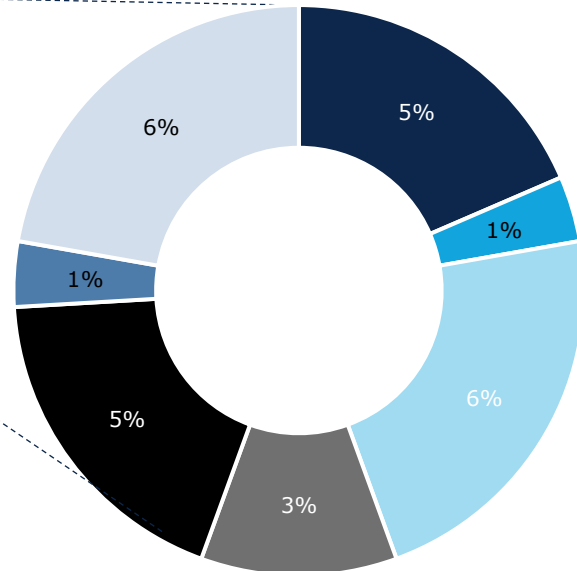
Composition of NIBC's total assets on balance

NIBC's total assets



- Corporate loans & Lease Receivables
- Residential mortgage loans
- Cash and balances central banks
- Other financial institutions
- Debt investments
- Equity investments
- Derivatives
- Other

Corporate loans & lease receivables



- Commercial Real Estate
- Digital Infrastructure
- Lease receivables
- Non-core loan portfolio
- OIMIO (CRE)
- Shipping
- yesqar (automotive)

- Total assets of EUR 23.0bn at H1 2023
- The current composition is reflecting the continued rebalancing strategy to focus on asset-backed financing
- Cash and banks remains at a solid level, as NIBC is continuing its prudent approach to liquidity management

Percentages rounded to nearest percentage

2. **FINANCIAL RESULTS H1 2023**

Financial highlights

Strong financial performance in H1 2023 driven by growth in all core asset classes

| | H1 2022 | | H1 2023 |
|--|-----------------|---|------------------------|
| Net interest income excl. non-recurring | EUR 209 million | ✓ | EUR 227 million |
| Net Interest Margin excl. non-recurring | 1.90% | ✓ | 1.96% |
| Cost Income Ratio excl. non-recurring | 48% | ✓ | 44% |
| Credit loss expenses excl. non-recurring | EUR 20 million | ✓ | EUR 13 million |
| Dividend pay-out ratio | 50% | ✓ | 50% |
| Common Equity Tier 1 Capital Ratio | 17.7% | ✓ | 18.6% |

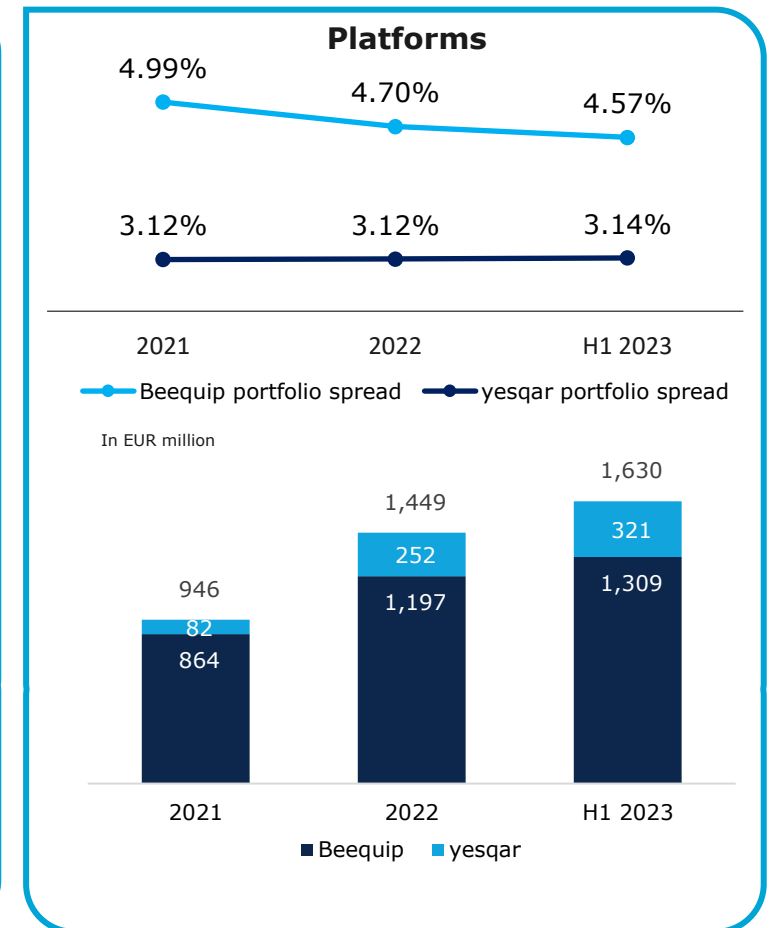
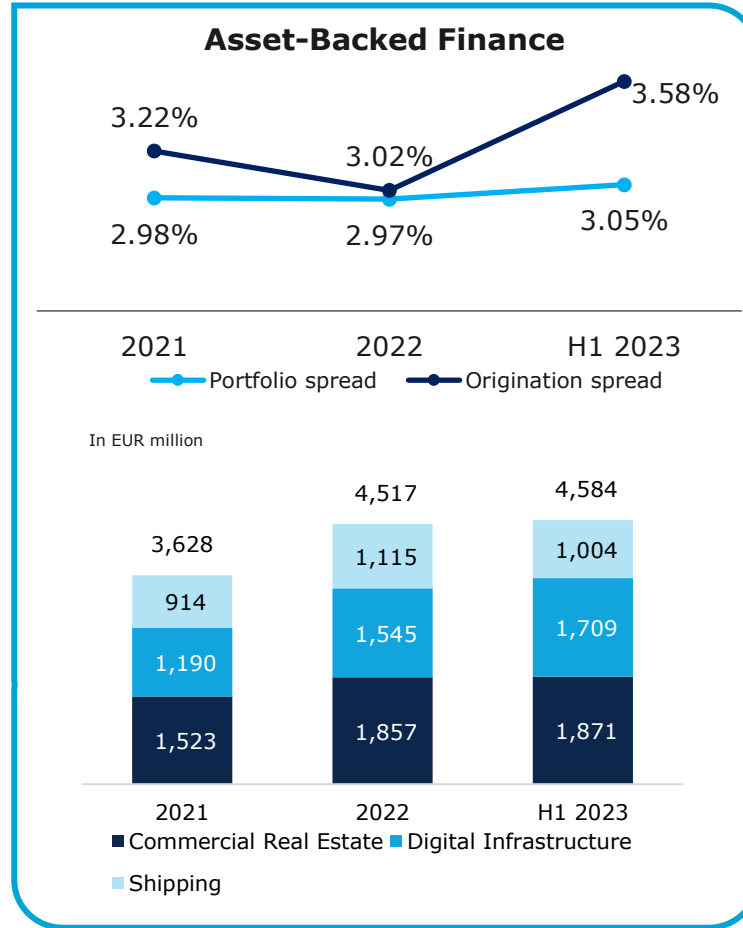
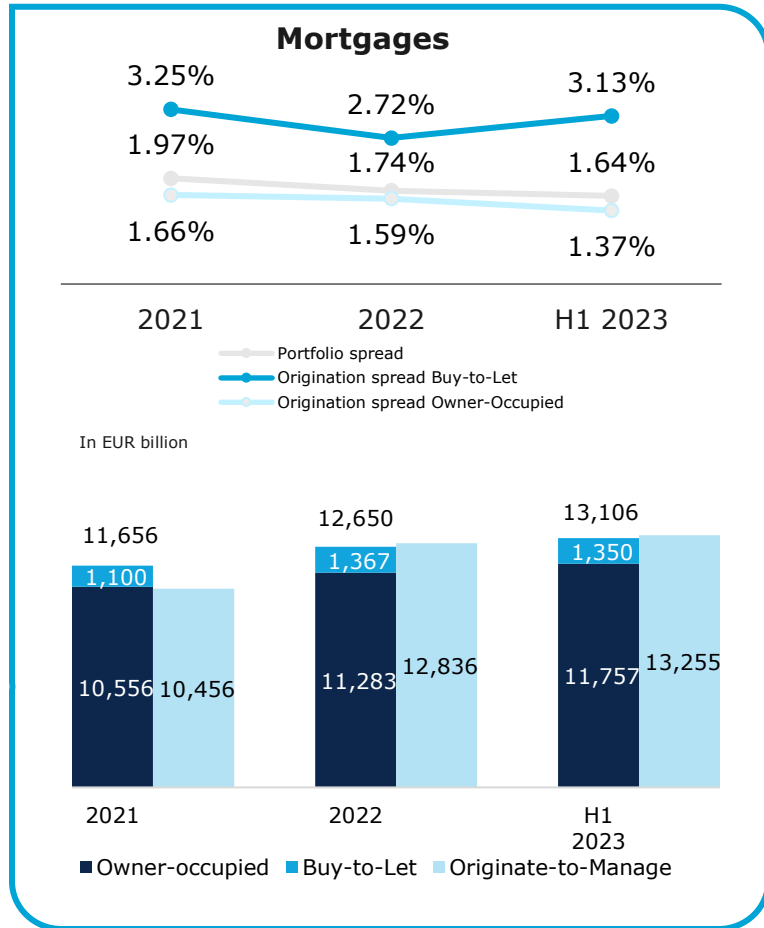
P&L NIBC

Strong performance H1 2023, driven by increased net interest income and good cost control

| in EUR millions | H1 2023 | ex. non-recurring H1 2023 | 2022 | H1 2022 |
|--|---------------------|------------------------------|------|---------|
| | Net interest income | 227 | 227 | 423 |
| Net fee and commission income | 20 | 20 | 47 | 24 |
| Investment income | 3 | 3 | 39 | 13 |
| Other income | 17 | 16 | (36) | (19) |
| Operating income | 268 | 267 | 473 | 230 |
| Operating expenses | 118 | 118 | 247 | 130 |
| Net operating income | 149 | 149 | 226 | 99 |
| Credit loss expense / (recovery) | 12 | 13 | 20 | 11 |
| Gains or (losses) on disposal of assets | 8 | 0 | (2) | - |
| Tax | 37 | 34 | 37 | 19 |
| Profit after tax | 109 | 102 | 167 | 70 |
| Profit attributable to non-controlling shareholders (AT-1) | 6 | 6 | 12 | 6 |
| Profit after tax attributable to shareholders | 103 | 96 | 155 | 64 |

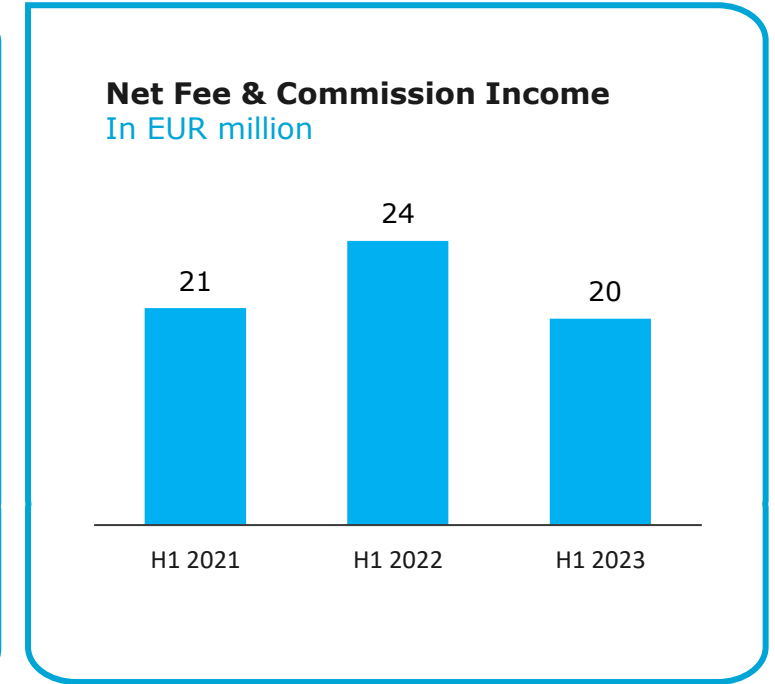
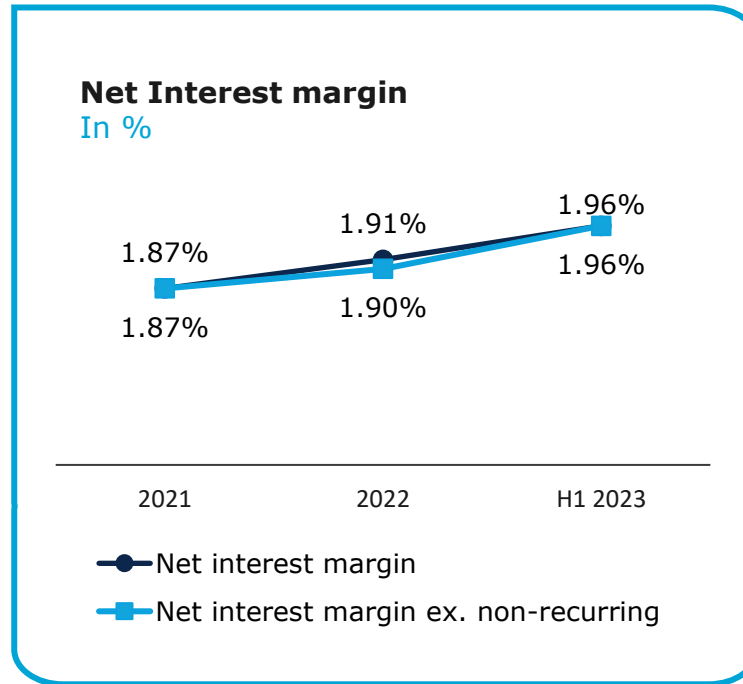
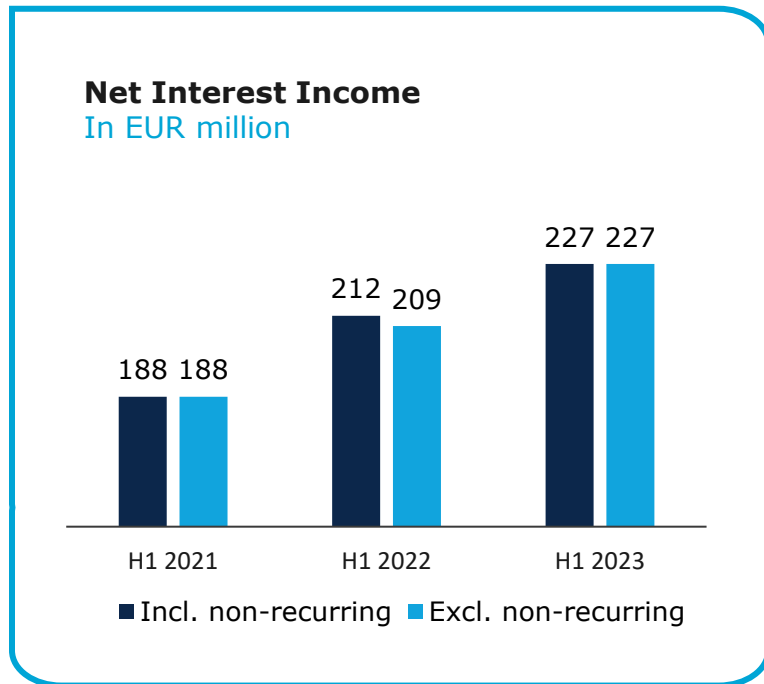
Growth in all operating segments

Continued pressure on mortgage margins in competitive market



Improved base for future income generation

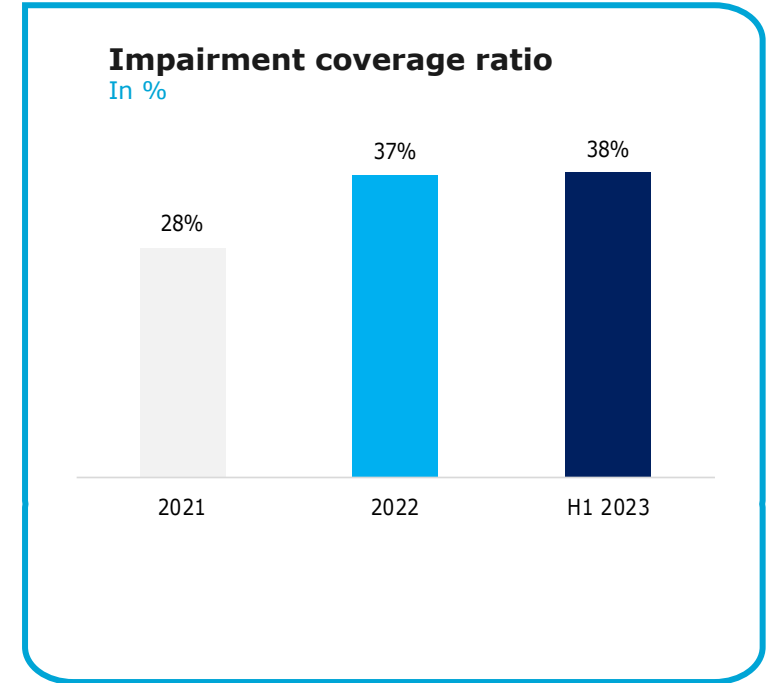
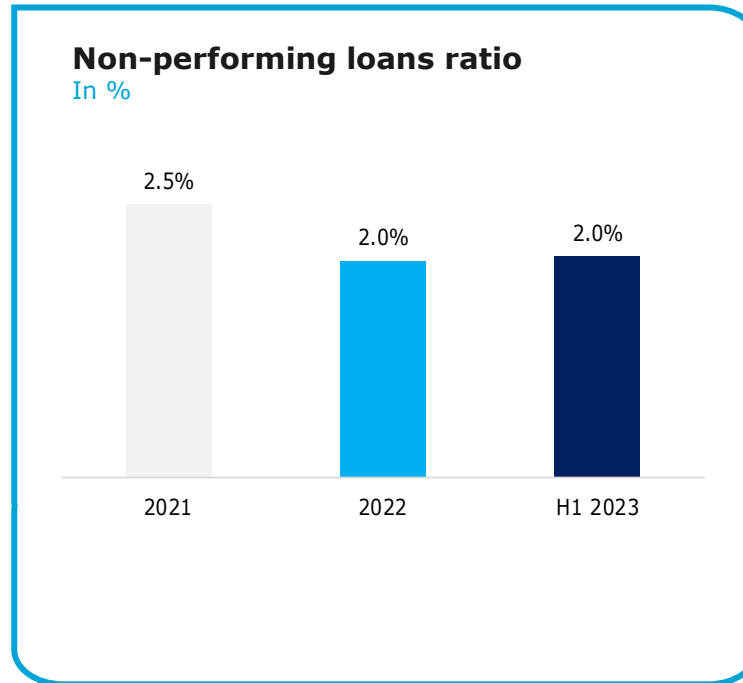
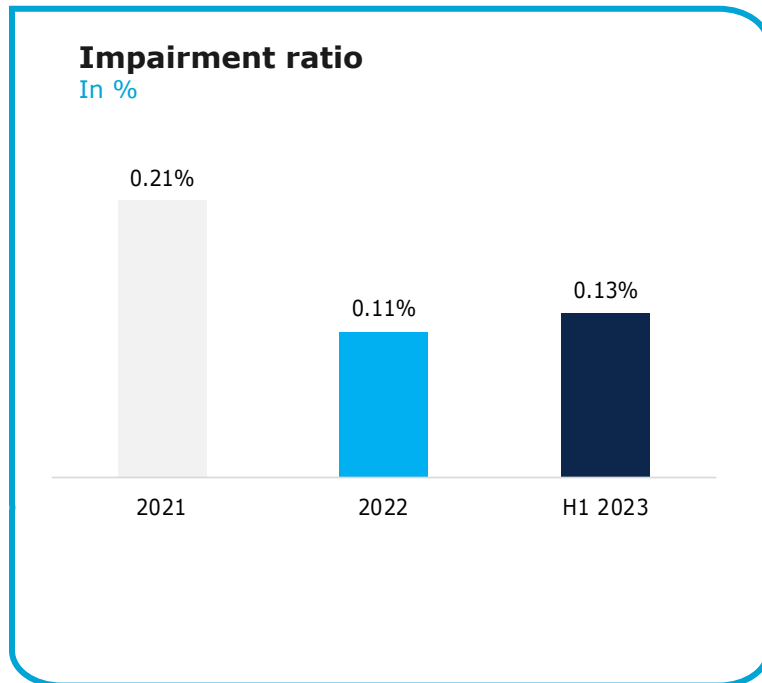
Continued growth in core asset classes leads to improved net interest income



- Net Interest Income excluding non-recurring items increased with EUR 18 million to EUR 227 million, 9% up compared to H1 2022, mainly driven by the strong performance in our core asset classes and positive developments in funding costs
- Net Fee & Commission income decreased in line with our strategy from EUR 24 million to EUR 20 million driven by the sale of our CLO platform and lower lending related fees in our non-core activities

De-risking reflected in low impairments

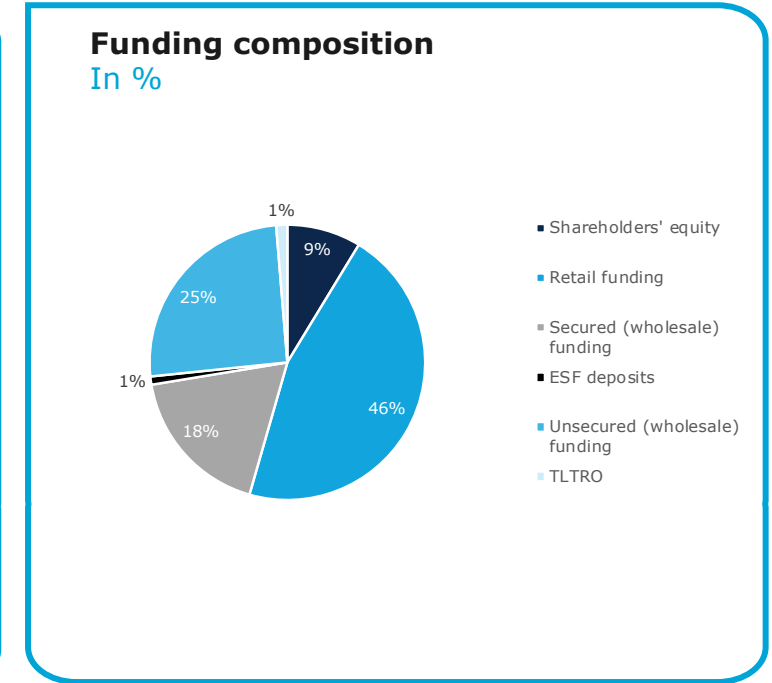
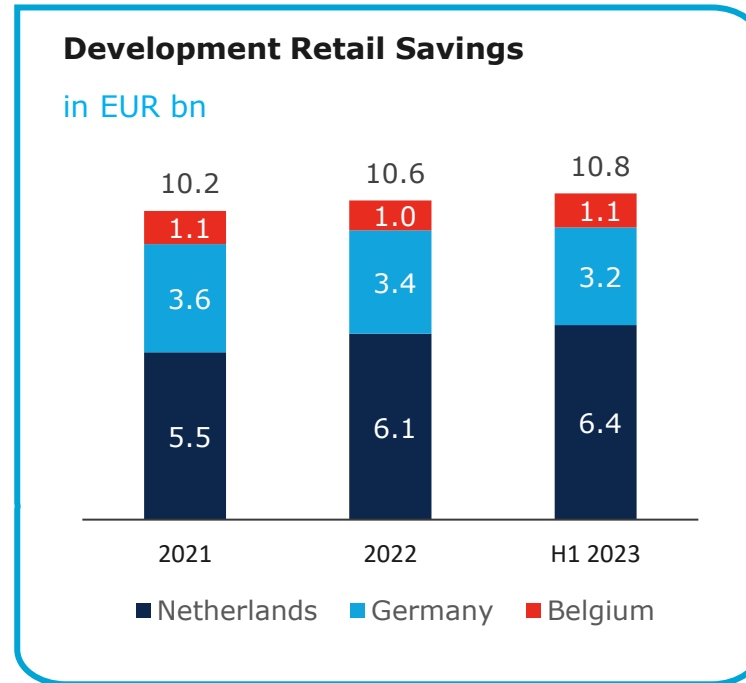
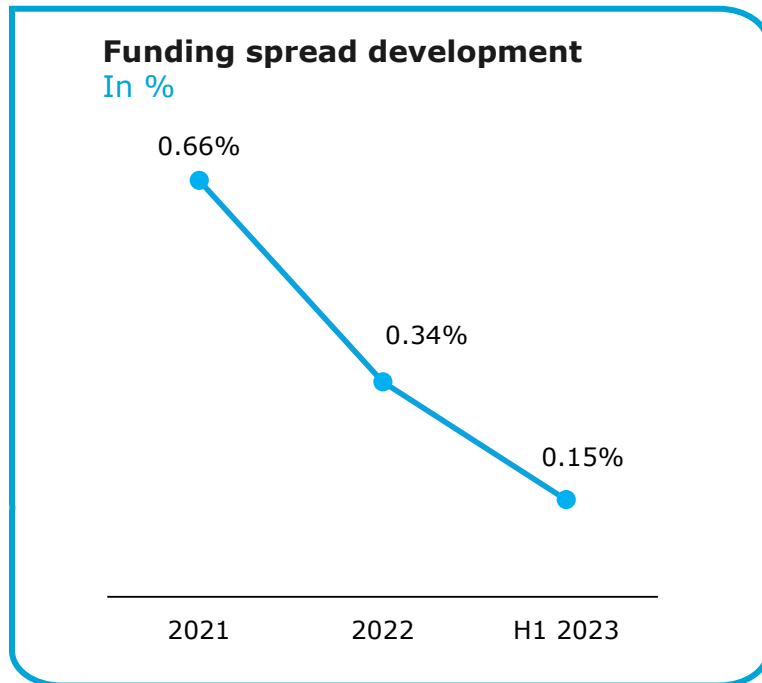
Continued efforts to improve portfolios pay off with further reduction in non-core activities



- Credit loss expenses excluding non-recurring items are EUR 13 million H1 2023 down from EUR 20 million in H1 2022

Liquidity management

Funding spread further declined mainly due to a lower spread in retail savings

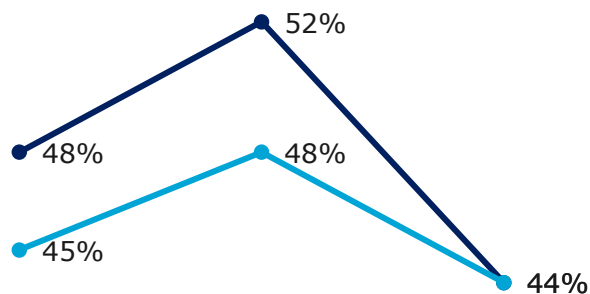


- During 2022 the funding spread further declined from 34bps to 15bps in H1 2023 driven by interest rate increases by the ECB. The difference between the actual interest rate and the retail funding spread leads to an additional benefit in interest income. The positive trend is expected to be near or at its end
- More than 90% of retail deposits are covered by the Dutch Deposit Guarantee Scheme
- Approximately 35% are term deposits
- Corporate deposits approximately EUR 400m

Decreasing operating expenses

Managing expenses despite inflationary environment whilst investing in growth and transformation

Cost to Income Ratio



2021 2022 H1 2023

- Cost-to-income ratio
- Cost-to-income ratio ex. Non-recurring

Operating Expenses

EUR 118 million

Vs H1 2022: 130 million

-9%

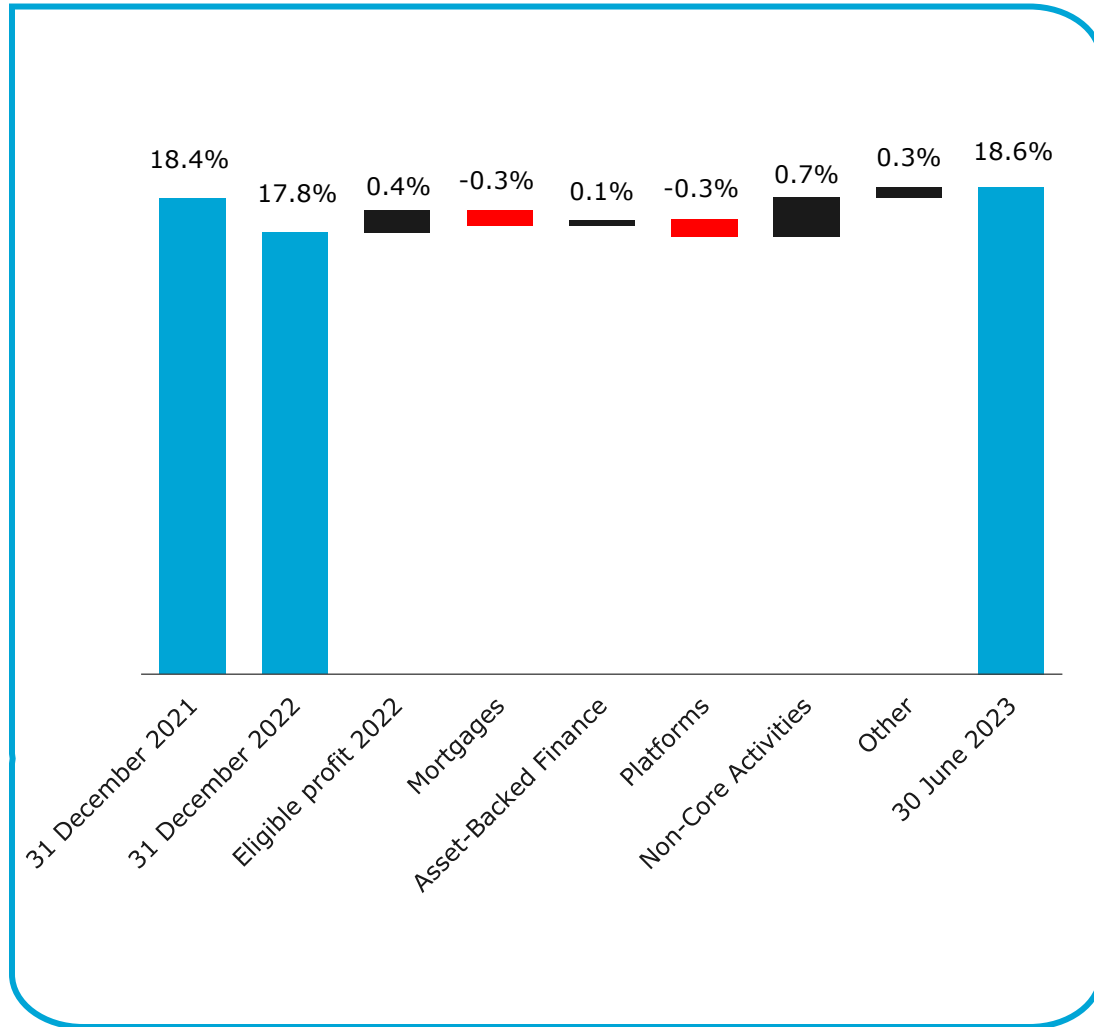
Vs H1 2022

Observations

- Cost to Income ratio on target with our medium-term objective bandwidth of 40%-45%
- Decrease compared to H1 2022 mainly driven by:
 - Lower project expenses/consultants
 - Lower process outsourcing expenses due to lower origination volumes within the mortgage portfolio

Strong capital position





Our strong capital position remains absorbing negative impact of adjustments in Mortgages and growth of the business



- NIBC’s strong capital position is reflected in a CET 1 ratio of 18.6% at H1 2023 (17.8% at year-end 2022)
- Reduction of the non-core portfolios, including the sale of our CLO platform and the sale of the remainder of our Leveraged Finance portfolio led to a combined increase of the CET 1 ratio of 0.7%-point
- 0.4%-point increase due to eligible profit of 2022
- 0.3% increase due to other effects
- In the Mortgages segment, the implementation of the new Retail IRB model causing an increased risk weight on the underlying mortgages partly offset due to application of the SME Supporting Factor to the Buy-to-Let mortgages loans resulting in a risk-weighted assets (RWA) decrease. Furthermore, the exposure of Mortgages increased in H1 2023 by 0.5bn. The combined effect on the CET 1 ratio is a decrease of 0.3%-points
- The growth in the Platforms segment resulted in a decrease of 0.3%-point of the CET 1 ratio

Medium-Term Objectives

Based on our strong financial performance, we meet all medium-term objectives

| | Target | | H1 2023 |
|--------------------------------|--------|--|--------------|
| Return on target CET 1 capital | ≥ 15% |  | 16.6% |
| Cost Income Ratio | 40-45% |  | 44% |
| Common Equity Tier 1 ratio | ≥ 13% |  | 18.6% |
| Rating Bank ¹ | BBB+ |  | BBB+ |

¹ Reported rating is based on the average of the senior preferred debt rating as issued by the different rating agencies (current rating: Fitch: BBB+ Positive, Moody's: A3 Stable, S&P: BBB Stable)

APPENDIX

Balance sheet

Stable balance sheet with a changing composition as a result of our focused strategy

Assets

| in EUR millions | H1 2023 | 2022 | 2021 |
|--------------------------------|---------------|---------------|---------------|
| Cash and banks | 2,829 | 2,948 | 2,614 |
| Loans | 4,980 | 5,164 | 5,673 |
| Lease receivables ¹ | 1,192 | 1,090 | 781 |
| Mortgage loans | 12,432 | 11,990 | 11,940 |
| Debt investments | 949 | 876 | 924 |
| Equity investments | 129 | 166 | 237 |
| Derivatives | 104 | 162 | 334 |
| Other assets | 334 | 411 | 218 |
| Total assets | 22,951 | 22,807 | 22,722 |

Liabilities and equity

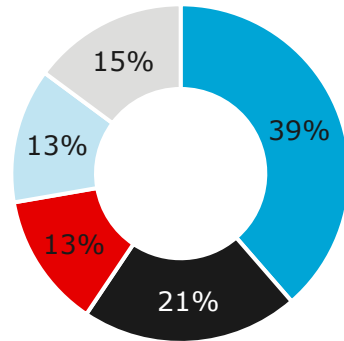
| in EUR millions | H1 2023 | 2022 | 2021 |
|--|---------------|---------------|---------------|
| Retail funding | 10,501 | 10,310 | 10,549 |
| Funding from securitised mortgage loans | 206 | 221 | 267 |
| Covered bonds | 4,514 | 4,016 | 4,011 |
| ESF (including other deposits GE) | 222 | 240 | 298 |
| All other senior funding | 4,804 | 5,294 | 4,939 |
| Tier 1 and subordinated funding | 183 | 202 | 263 |
| Derivatives | 217 | 232 | 154 |
| All other liabilities | 109 | 128 | 154 |
| Total liabilities | 20,757 | 20,643 | 20,636 |
| Equity attributable to shareholders of the company | 1,994 | 1,964 | 1,886 |
| Capital securities (non-controlling interest) | 200 | 200 | 200 |
| Equity attributable to non-controlling interests | - | - | - |
| Total liabilities and shareholders' equity | 22,951 | 22,807 | 22,722 |

¹ Beequip includes finance leases only

Asset-Backed Finance

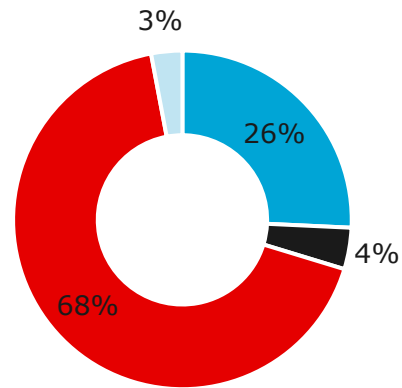
Portfolio details

Commercial Real Estate (EUR 1,591m)



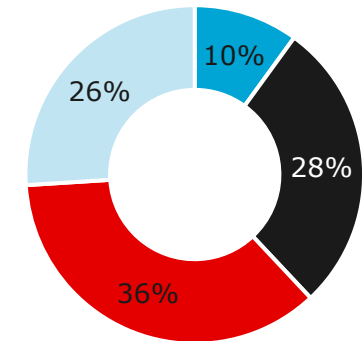
- Residential
- Industrial
- Office
- Retail
- Other/Mixed

Digital Infrastructure (EUR 1,709m)



- Datacentre
- Energy Transition
- Fibre
- Other

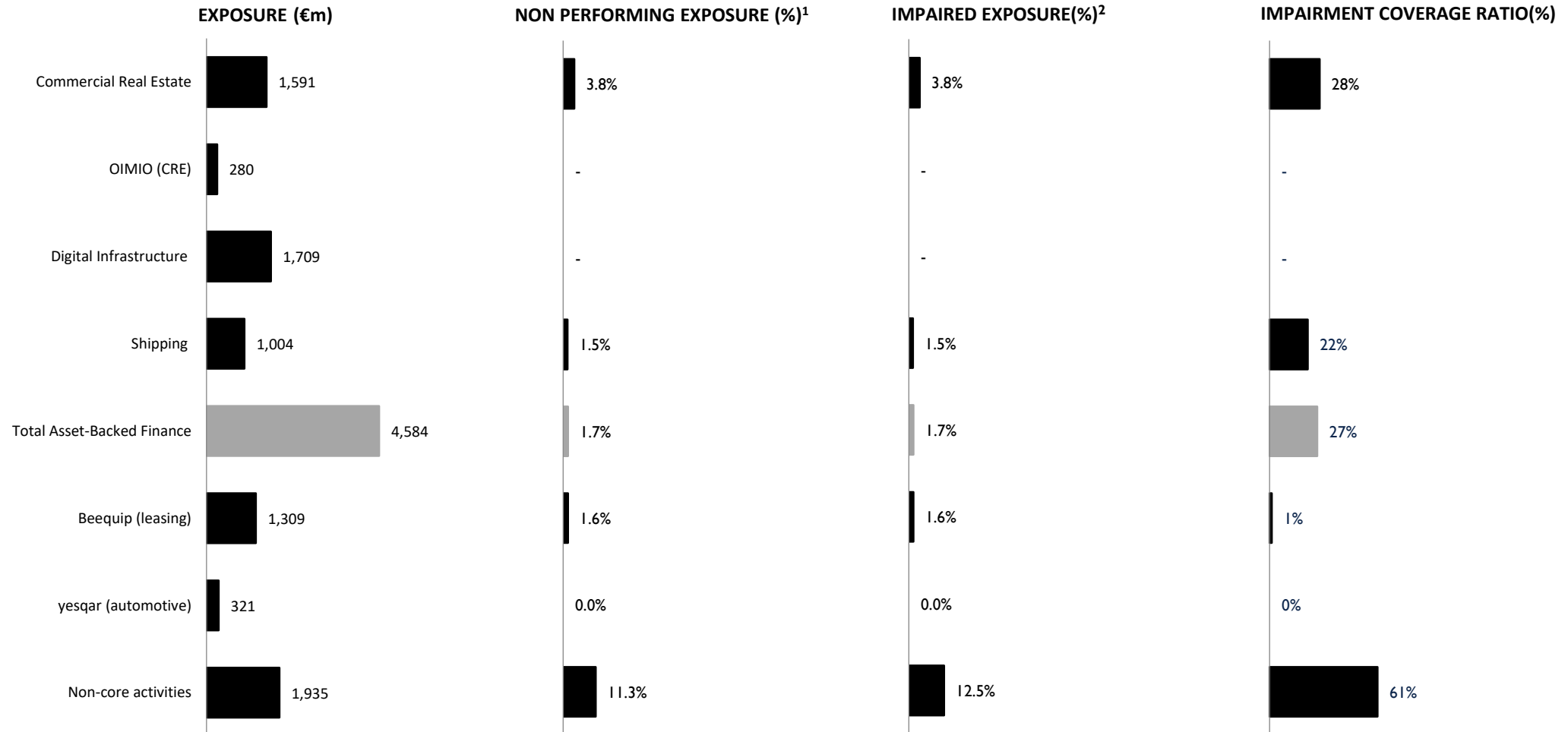
Shipping (EUR 1,004m)



- Crude / Product Tankers
- Dry Bulk
- Gas / Chemical Tankers
- Intermodal / Other

Corporate portfolio management

Loan portfolio well spread across sectors (H1 2023)



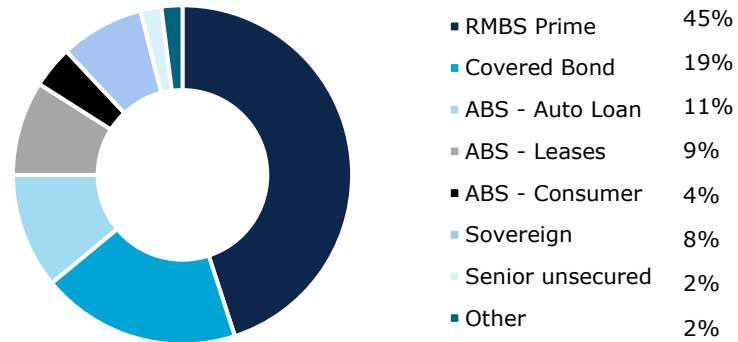
1: Non-performing exposure over total exposure

2: Impaired exposure over total exposure

Treasury debt investments

H1 2023

ASSET CLASS BREAK-DOWN



RATINGS BREAK-DOWN



TREASURY DEBT INVESTMENTS

- Treasury debt investments of approximately EUR 950m
- WAL 2.3yrs
- Floating or hedged to floating 84%
- More than 90% AAA
- All Treasury debt investments are accounted for as fair-value-through-other-comprehensive-income (FVOCI) or fair-value-through P&L (FVtPL)

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